
UVODNO PREDAVANJE NA TEMU:
KAKO NAPISATI DOBAR PROJEKAT
ZA EU FONDOVE I DOBITI
BESPOVRATNA SREDSTVA TE
OSTVARITI USPJEŠNU
MEĐUNARODNU SARADNJU



Horizon Europe

Prof. dr Aleksandar Stjepanović

- Name and Last Name
- Organisation
- Project initiatives
- Expectations



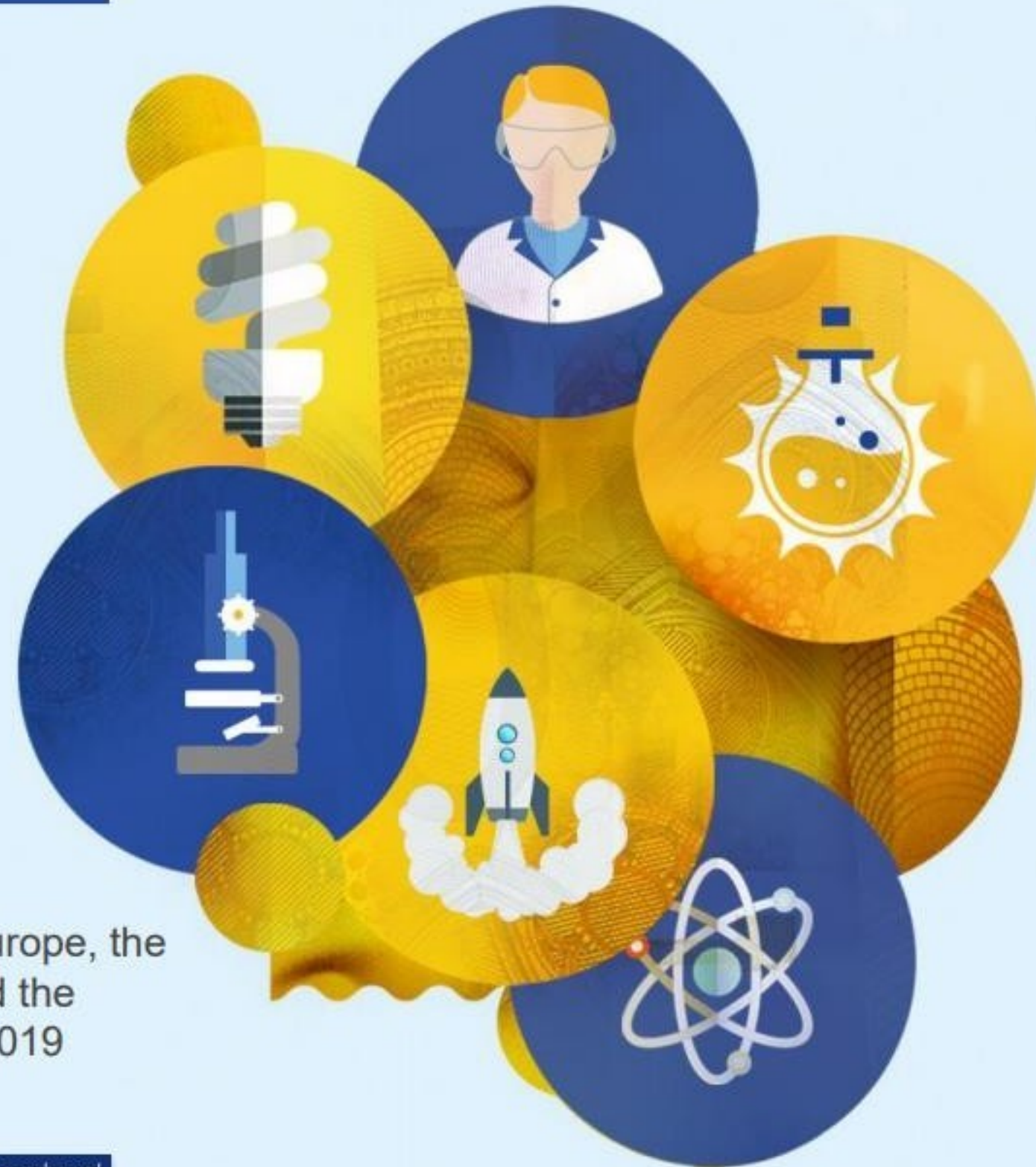
Horizon Europe

THE NEXT EU RESEARCH & INNOVATION
INVESTMENT PROGRAMME (2021 – 2027)

#HorizonEU

Based on the Commission Proposal for Horizon Europe, the common understanding between co-legislators and the Partial General Approach, both approved in April 2019

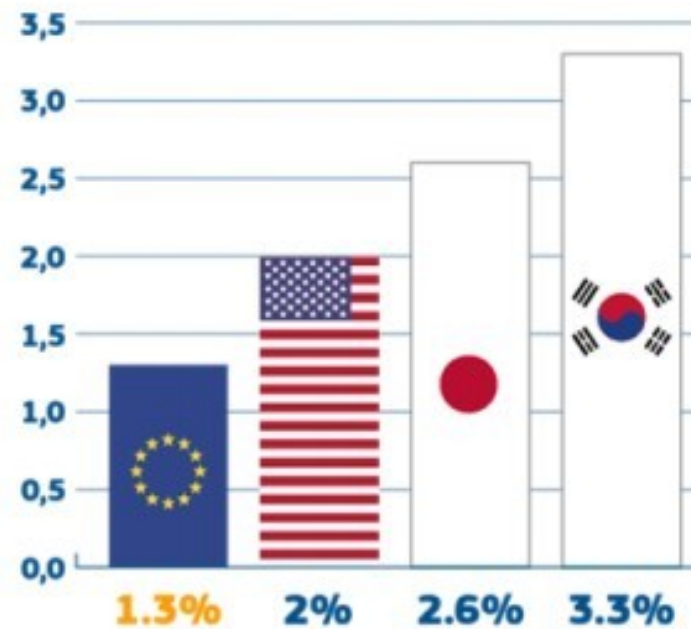
Research and
Innovation



While benefiting from world-class research and strong industries...

Our knowledge and skills are our main resources.

- **7%** of the world's population
- **20%** of global R&D
- **1/3** of all high-quality scientific publications



1.3%
EU business
R&D
investment

...Europe can do better at transforming this into leadership in innovation and entrepreneurship



HE recommendations: Europe can shape its future through research and innovation

- Focusing research and innovation on the **ecological, social and economic transitions** and related societal challenges
- Leveraging Europe's scientific strengths into **leadership in breakthrough and disruptive innovation**
- Setting **ambitious goals** for issues that affect us daily, such as skills development, the fight against cancer, harmful emissions, and the state of the oceans, including plastics
- Focusing on **cutting-edge research and innovation projects** spanning from research and innovation to deployment

Horizon Europe

The ambitious EU research and innovation framework programme (2021-2027)



to strengthen the EU's scientific and technological bases and the European Research Area (ERA)



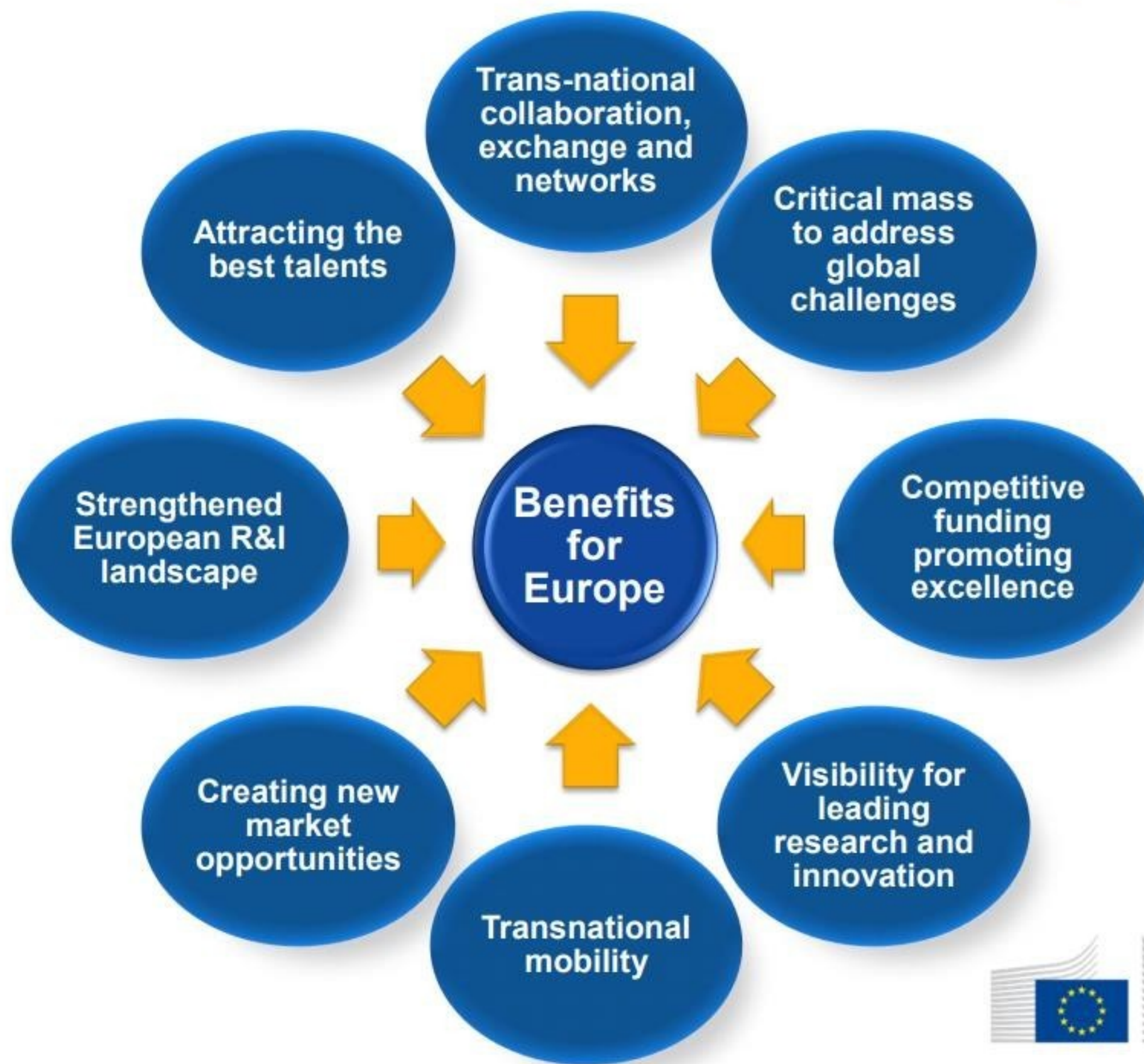
to boost Europe's innovation capacity, competitiveness and jobs



to deliver on citizens' priorities and sustain our socio-economic model and values

The Commission proposes a budget of € 100 billion for Horizon Europe.

Added value through Horizon Europe:





Pillar 1

Excellent Science

European Research Council

Marie Skłodowska-Curie
Actions

Research Infrastructures



Pillar 2

Global Challenges and
European Industrial
Competitiveness

Clusters

- Health
- Culture, Creativity and Inclusive Society
- Civil Security for Society
- Digital, Industry and Space
- Climate, Energy and Mobility
- Food, Bioeconomy, Natural Resources, Agriculture and Environment

Joint Research Centre



Pillar 3

Innovative Europe

European Innovation Council

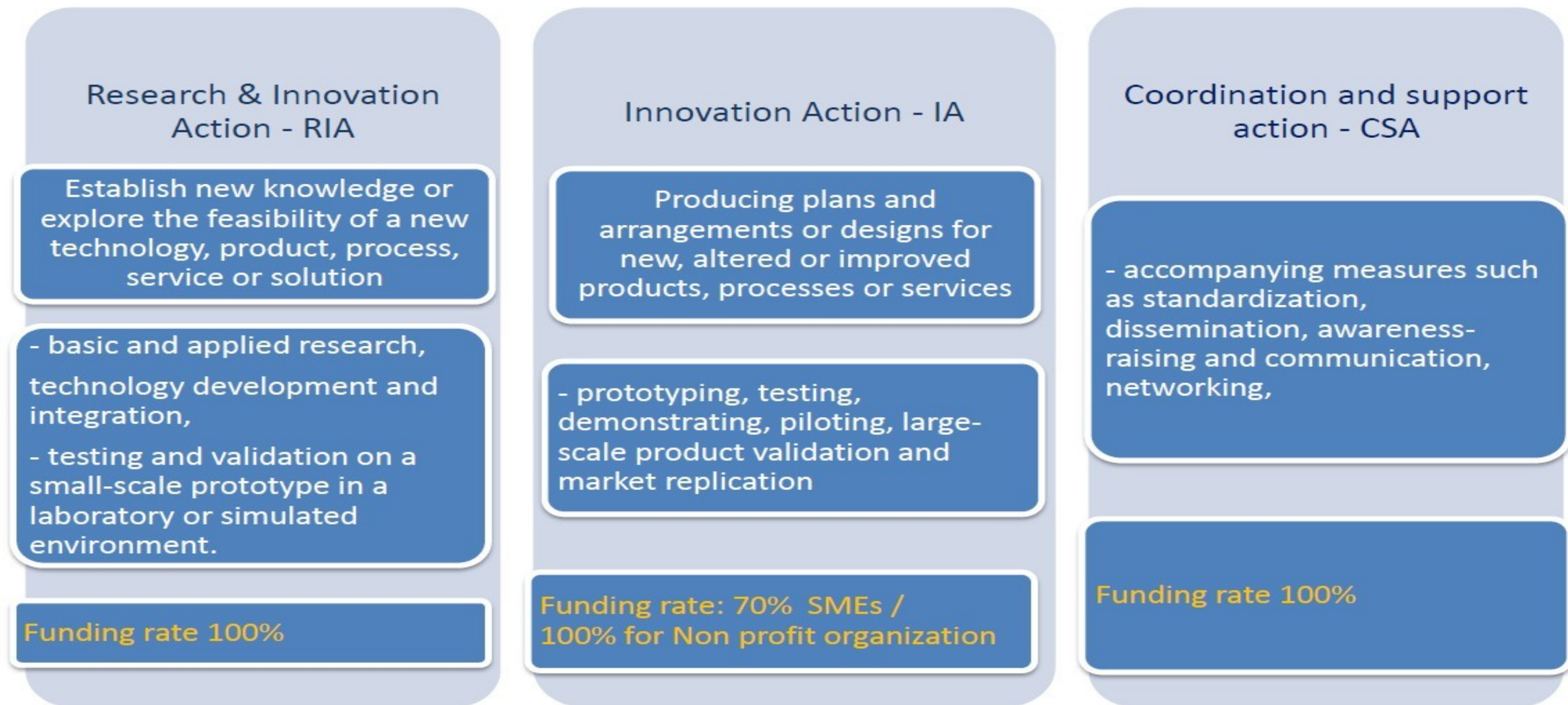
European innovation
ecosystems

European Institute of
Innovation
and Technology

Widening Participation and Strengthening the European Research Area

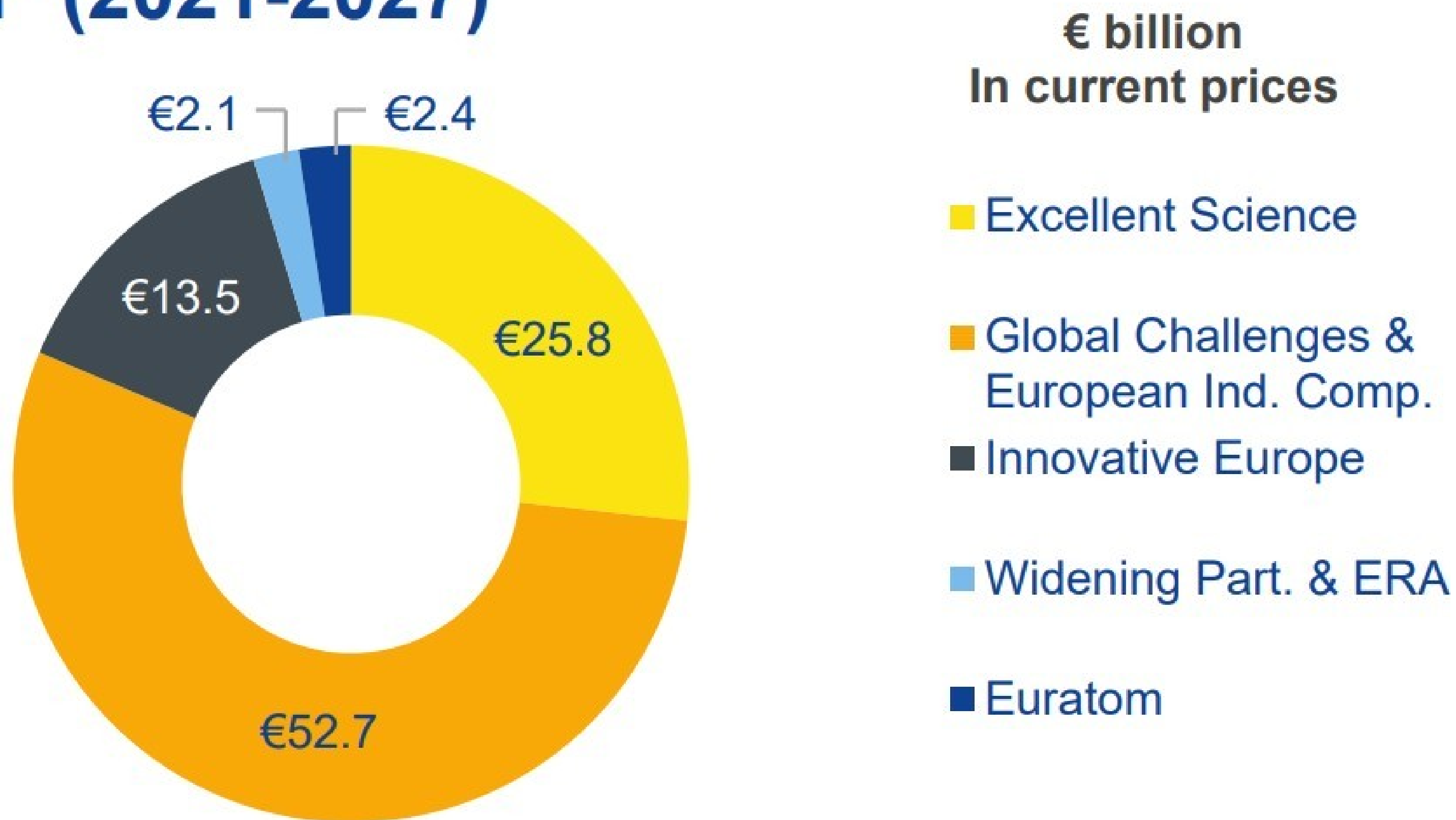
Widening participation and spreading excellence

Reforming and Enhancing the European R&I system



The General MGA is used for grants for all types of research and innovation actions (RIA), innovation actions (IA) and coordination and support actions (CSA)

Commission proposal for budget: €100 billion* (2021-2027)





European Innovation Council

Support to innovations with breakthrough and disruptive nature and scale up potential that are too risky for private investors (**70% of the budget earmarked for SMEs**)

**European
Innovation Council
– a one-stop-shop**

Helping innovators create markets of the future, leverage private finance, scale up their companies, Innovation centric, risk taking & agile, proactive management and follow up

Two complementary instruments bridging the gap from idea to investable project

Pathfinder: grants
(from early technology
to pre- commercial)

Accelerator:
grants only & blended finance
(from pre-commercial
to market & scale-up)

**Adaptation to climate
change, including societal
transformation**



**Healthy
oceans,
seas,
coastal
and inland
waters**



**Mission
areas**



Cancer

**Climate-neutral
and smart cities**



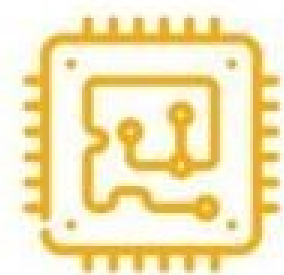
**Soil health
and food**

**Health
innovations**



**Sustainable
bio-based
solutions**

**Key digital
and enabling
technologies**



**Hydrogen
and
sustainable
energy
storage**

Metrology



**Clean,
connected
mobility**

**EU air
traffic,
aviation
and rail**



**Innovative
SMEs**

**Areas for
possible
Institutionalised
European
partnerships
(based on Article
185/7 TFEU)**



What are IPA CBC programmes?

Cross-Border Cooperation is a traditional EU instrument aimed at reinforcing cooperation between institutions in border regions of the neighboring countries by providing financial assistance.

These programmes facilitate cooperation between border areas of neighboring states (cross-border cooperation) or cooperation of parts and/or entire states (transnational cooperation) in solving issues of common interest such as waste management, service provision in various sectors, cultural and economy cooperation, tourism , transport.

WHO IS IMPLEMENTING CBC PROGRAMMES IN Bosnia and Herzegovina?

Dokumenti:

[REGULATIVA VIJECA \(EK\) br. 1085/2006 od 17.07.2006. godine kojom se uspostavlja Instrument predpristupne pomoci \(IPA\)](#)

[REGULATIVA KOMISIJE \(EK\) br. 718/2007 od 12.06.2007. godine kojom se provodi Regulativa Vijeća \(EK\) br. 1085/2006 kojom je uspostavljen Instrument predpristupne pomoci \(IPA\)](#)

[Okvirni sporazum između Bosne i Hercegovine i Komisije evropskih zajednica o pravilima saradnje na realizaciji finansijske pomoci EK BiH u okviru Instrumenta predpristupne pomoci \(IPA\)](#)

[IPA – Novi fokus za pomoć koju daje EU za proširenje](#)

[FINANCING PROPOSAL FOR THE YEAR 2007 OF THE CROSS-BORDER PROGRAMME CROATIA -BOSNIA AND HERZEGOVINA](#)

[Framework Agreement for implementation of IPA assistance](#)

[Instrument for Pre-Accession \(IPA\) Cross-Border Programme Croatia – Bosnia and Herzegovina 2007-2013](#)

[Multi-annual Indicative Planning Document \(MIPD\) 2007-2009 for Bosnia and Herzegovina](#)



IPA CBC Programme Hungary - Serbia

- <http://www.interreg-ipa-husrb.com/en/programme/overview-of-the-programme/>



IPA CBC Programme Romania - Serbia

- http://www.romania-serbia.net/?lang=en_GB



IPA CBC Programme Bulgaria - Serbia

- <http://www.ipacbc-bgrs.eu/>



IPA CBC Programme Montenegro - Serbia

- <http://www.evropa.gov.rs/CBC/PublicSite/Programme.aspx?Id=50>



IPA CBC Programme Croatia – Serbia

- <http://www.interreg-croatia-serbia2014-2020.eu/cooperation-programme/programme-facts/>



IPA CBC Programme Bosnia and Herzegovina - Serbia

- <http://srb-bih.org/?lang=en>

Transnational Programmes



INTERREG Danube Transnational Programme

- The Third call for proposals of the Danube Transnational Programme will be open soon!
- <http://www.interreg-danube.eu/>



INTERREG Adriatic-Ionian Cooperation Programme

- <http://www.adrioninterreg.eu/index.php/about-program/>

Type of activities and rule

Projects which are^S being financed under these programmes are usually ***small-scale cross-border infrastructure projects***, projects which reinforce economic cooperation, as well as activities related to environmental protection, tourism, culture, agriculture, education, research and development, employment, institutional cooperation, etc.

Funds are being donated with an obligation of the beneficiary to co-finance its project in the amount of minimum 15% of the project value

Transnational Programmes

- ✓ Without pre-finance or with very small - up to 10%
- ✓ Online application - different than cross border cooperation
- ✓ Institution from Serbia are not eligible to be coordinator

Interreg IPA CBC Montenegro and Serbia and Interreg IPA CBC Bosnia and Herzegovina and Serbia - with pre-finance up to 80% costs for first project year

Interreg IPA CBC The former Yugoslav Republic of Macedonia and Serbia - will be established in the near future.

Already developed project idea /concept

Selection of the suitable Call that matches your project idea

Consortium building (different roles: Coordinator or Project partner)

Resource planning

Project preparatory meeting “Brain-storming-meeting” with all partners

Prepare the detailed project outline including draft budget calculation

Read the latest EU documents related to your topic:

- Work programme
- Europe 2030 strategy
- EU policies

BRAINSTORMING: FROM IDEA TO PROJECT PROPOSAL

Introduction/Need Analysis: Climate change causes numerous occurrences of extreme weather events, placing many cities at increased risk of flooding. Since 2000, floods have caused at least 950 deaths, the displacement of more than 500000 people and at least 30000 MEUR in insured economic losses, only in Europe. In addition to the influence on biological and ecological conditions and the consequences of use of agricultural land, one of the major risks to human health and animals' life is the transfer of toxicants via the food chain (Figure 1.1).

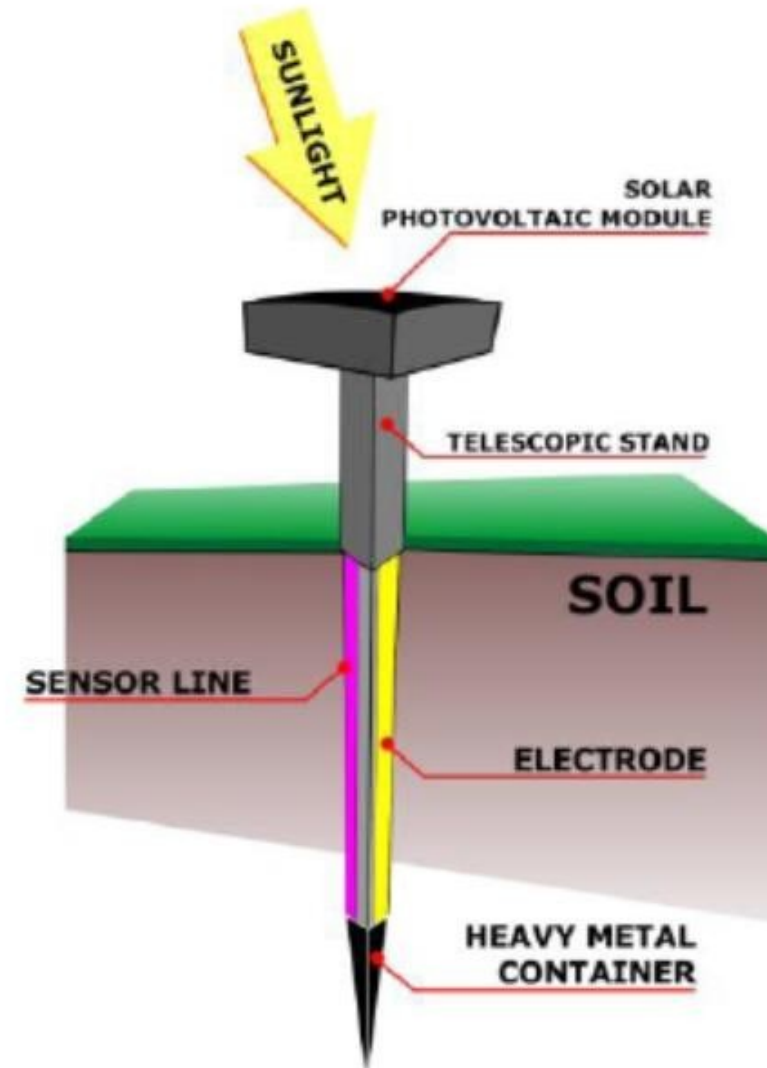
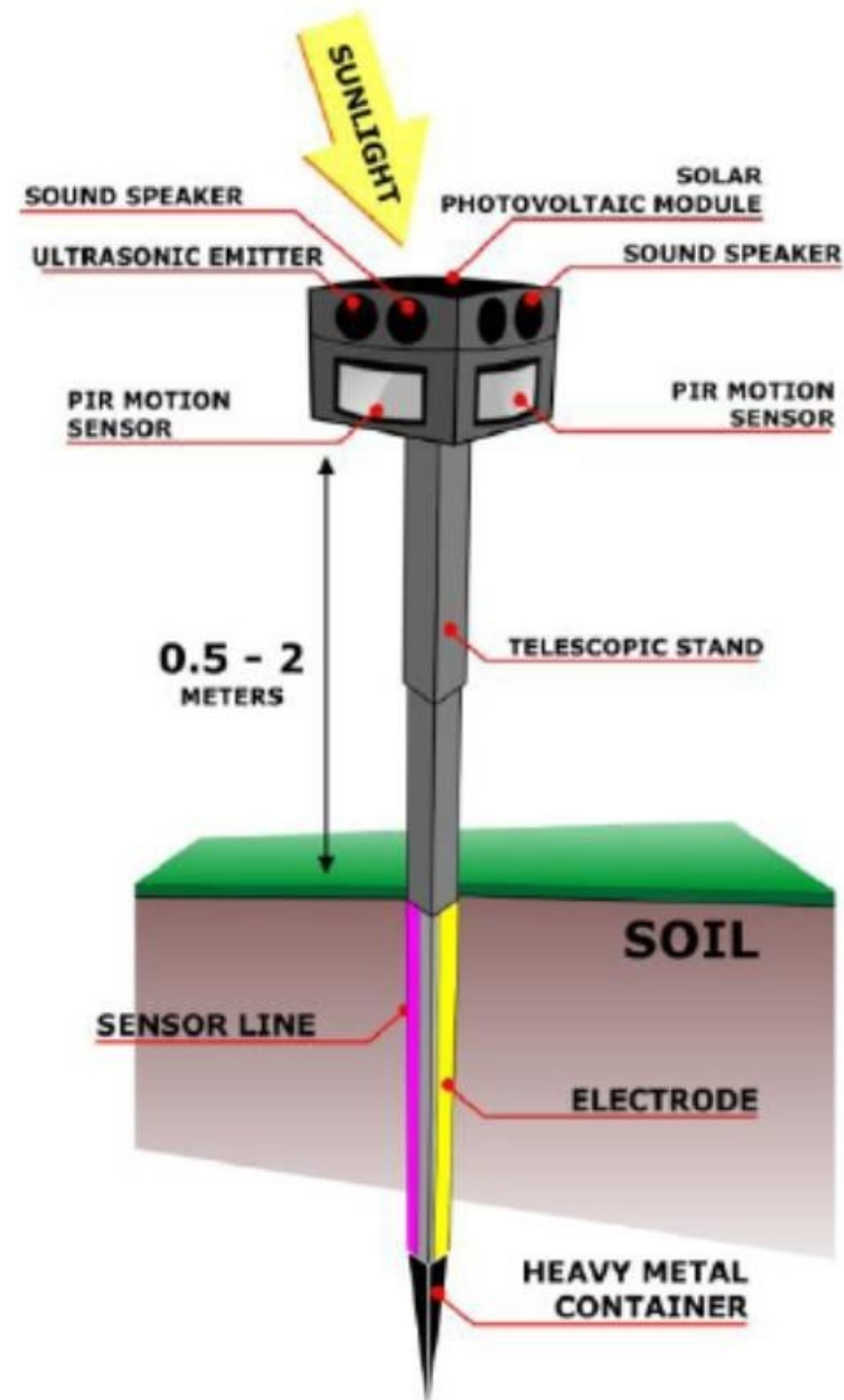


Figure 1.1. Risks after floods

With progress of our society, especially with industrialization process, concentrations of heavy metals (HMs) in environment increased dramatically, causing many negative effects on living organisms (humans, animals, plants). Floods can be one of the causes for increasing concentrations of HMs in natural environment. HMs can be classified in terms of their toxicity: very toxic (mercury, cadmium, lead, arsenic, selenium) and moderately toxic (zinc, copper, tin, etc.). Higher concentrations of HMs in environment lead to

catastrophic consequences on ecosystem. They are very harmful, because metals cannot be degraded and are accumulated in living tissues. Therefore, metal pollution is still one of the most critical environmental issues.

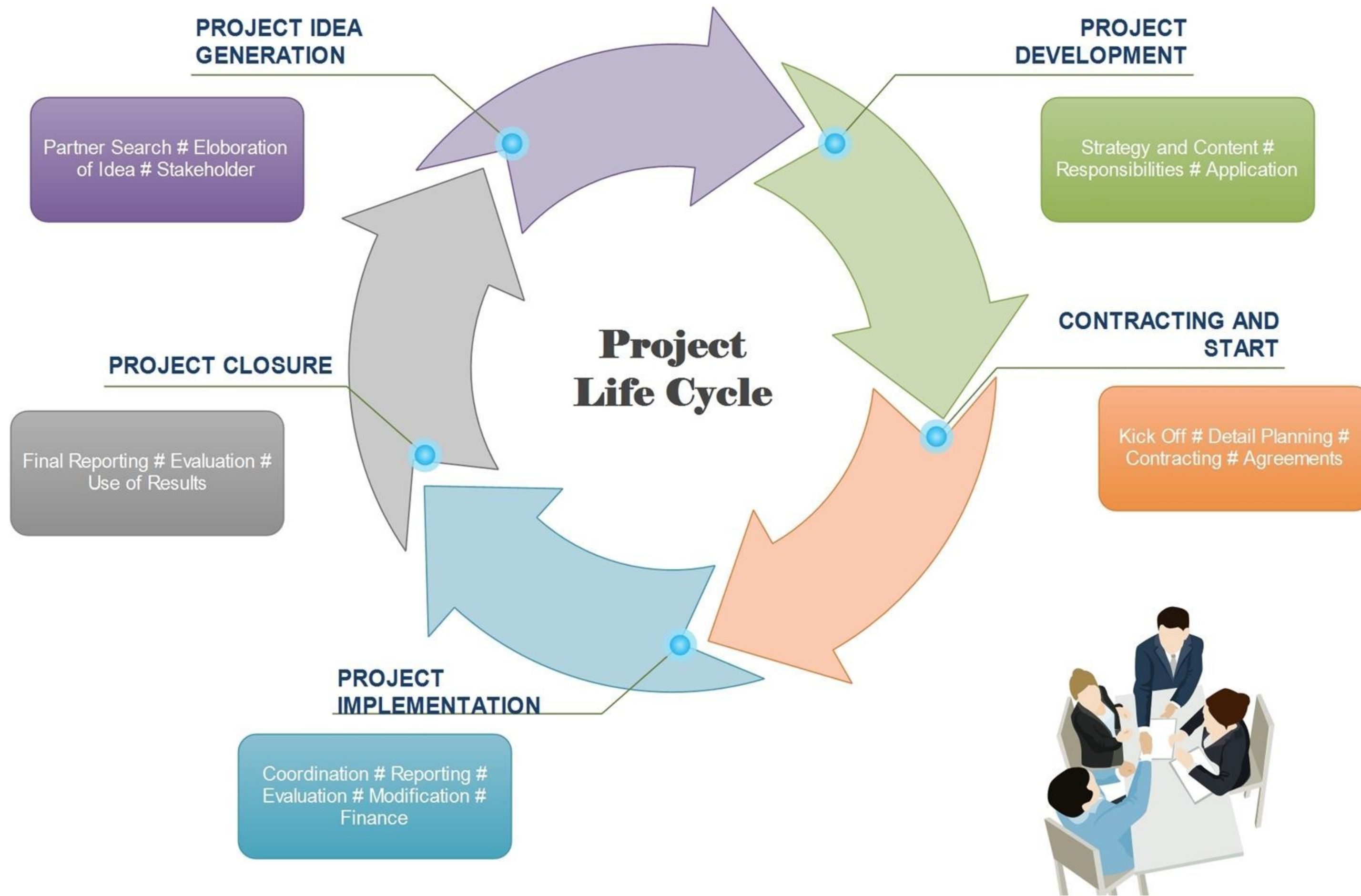
BRAINSTORMING: FROM IDEA TO PROJECT PROPOSAL



Key rules

- Project objectives (one general and 3-5 specific) should be clear, realistic, measurable and achievable
- Activities should be credible
- Institutions should have sufficient capacity (human resources, financial resources, infrastructure, etc.)
- Activity and budget alignment is necessary

PROJECT LIFE CYCLE



PROJECT IDEA GENERATION

- This is the time when an idea is being shared among potential partners until the moment it becomes clear that the project is necessary and relevant to the improvement of a certain condition in the programme area.
- To establish the need for a project.
- To establish the baseline; i.e., what has already been carried out and how we capitalise on this.
- To start the search and involvement of partners.
- To outline the scope and content of the project.
- To test the project idea relevance through research, possible pilot activities and the involvement of key stakeholders.
- To contact the programme and check if the project idea fits the programme strategy and requirements.

PROJECT DEVELOPMENT

During this stage partners consolidate the idea into a concrete Project proposal, by defining the strategic and operational details as well as the responsibilities among partners. At the end of this stage the application form is submitted to the programme.

- To organize the responsibilities and accountabilities in the partnership and agree on who will take the role of lead partner
- To develop the project intervention logic; i.e., Project objectives, results and outputs
- To work in detail on the project proposal, its justification and expected contribution to the programme strategy
- To prepare the project budget
- To keep regular contact with the programme to get support for the development of the project and the application
- To submit the application form to the programme



Develop your idea/value proposition



Do not start writing your proposal
by filling the application template!

Syntetic
concept note
(1-2 pg)

Key R&I objectives

Alignment with your org.
Strategic Plan

Solving a problem/EU added
value

Positioning on TRL scale*

Required skills/expertise





Study EU documents - Work Programme

Pillar 1&3 (ERC – MSCA – EIC)

VS

Pillar 2 (RIA-IA)

YEARLY WP (MSCA 2 YEARS)

- ☐ Read carefully Work Programme
- ☐ Check the Work Programme sections to identify:
 - Eligibility criteria
 - Evaluation criteria and process
 - Resubmission limits
 - Specific rules & conditions (IP, OS, gender, etc.)
- ☐ Read carefully instruction for applicants

2-YEARS WP

- ☐ Read carefully introduction to Work Programme & Destination description
- ☐ Get background information (Strategic Plan)
- ☐ Understand the policy context, challenge the EC is addressing, related ongoing initiatives
- ☐ Read carefully the General Annexes to identify eligibility criteria, evaluation, specific rules
- ☐ Check specific conditions detailed in topics

(European Commission Decision C(2021) 990 of 22/02/2021)

ERC Work
Programme
2021



European Research Council
Established by the European Commission

(European Commission Decision C(2020) 1590 of 17 March 2020)

EIC
Work Programme
2021

European
Innovation
Council



European Innovation Council (EIC) established by the European

EN
Annex 2

Horizon Europe Programme (HORIZON)
Work Programme 2021-2022

2. Marie Skłodowska-Curie Actions

EN

Annex 7

Horizon Europe

Work Programme 2021-2022

7. Digital, Industry and Space

Horizon Europe - Work Programme 2021-2022
Digital, Industry and Space

DESTINATION 4 – DIGITAL AND EMERGING TECHNOLOGIES FOR COMPETITIVENESS AND FIT FOR THE GREEN DEAL

This destination will directly support the following Key Strategic Orientations, as outlined in the Strategic Plan:

- KSO A, 'Promoting an open strategic autonomy by leading the development of key digital, enabling and emerging technologies, sectors and value chains to accelerate and steer the digital and green transitions through human-centred technologies and innovations.'
- KSO C, 'Making Europe the first digitally led circular, climate-neutral and sustainable economy through the transformation of its mobility, energy, construction and production systems.'

Proposals for topics under this Destination should set out a credible pathway to contributing to the following expected impact:

- Sovereignty in digital technologies and in future emerging enabling technologies, by strengthening European capacities in key parts of digital and future supply chains, allowing agile responses to urgent needs, and by investing in early discovery and industrial uptake of new technologies.

Electronic and photonic components, and the software that defines how they work, are the key digital technologies that underpin all digital systems. As the digitalisation of all sectors accelerates, most industries depend on early access to digital components. Dependence on these technologies represents a clear threat to Europe's autonomy, particularly in periods of geopolitical instability, exposing Europe to risks of vulnerability. Actions under this Destination will build on EU strengths in low-power consumption and ultra-secure components. Europe needs to develop the essential electronic and photonic components for a wide range of applications such as healthcare equipment, electric and autonomous vehicles, manufacturing and production plants and equipment, telecom networks, aerospace vehicles, consumer products.

R&D initiatives on 6G technologies are now starting in leading regions world-wide, with the first products and infrastructures expected for the end of this decade. 6G systems are expected to offer a new step change in performance from Gigabit towards Terabit capacities and sub-millisecond response times, to enable new critical applications such as real-time autonomous

EN

Horizon Europe
Work Programme 2021-2022

4.13. General Annex



INSTRUCTIONS

Call for proposal refers to specific document «Guidelines for grant applicants» and its annexes are the basis for review and reference for this specific call when applying for a grant scheme.

The grant guideline with its annexes provides information on the subject of the grant, explaining the rationale and purpose of the grant call.

This is the reference document providing basic information and guidance to the applicants such as procedure and requirements for submission.

Grant Contract Format, General Conditions, Legal Identity Form, Financial Identification Form are some of the documents in the annexes that the applicant is given.

A GRANT GUIDELINE USUALLY INCLUDES:

The current status of the grant scheme, the reason that the grant scheme was opened, and what problems are required to be solved through the projects Objectives of the specific programme and priority areas

Upper and lower limits of the amount and rates of financial assistance to be provided under the Programme

Eligibility requirements for Applicants (Leaders) and Partners

Implementation period of the grant projects

Project types and activities to be supported together with the activities

not supported In which countries, regions and provinces the projects can

be implemented

Which costs are eligible for the projects to be implemented

How and where the application should be made,

What documents should be

submitted Evaluation Procedure

PROJECT DEVELOPMENT STEPS H2020 EXAMPLE



EXCELLENCE

Objectives: Describe the specific objectives for your action, which should be clear, measurable, realistic and achievable. Objectives should be consistent with the expected exploitation and impact of the action

Objectives should be SMART:

Specific: objectives must be precise in order to be understood clearly Measurable: it should be possible to measure the progress towards the achievement of the objectives based on a pre-defined set of quantifiable indicators

Achievable: objectives must be attainable with the resources allocated, and within the duration of the planned action

Results-focused: the goals should measure outcomes, not activities

Time-bound: objectives must have a clear time-frame, a deadline by which they are to be achieved.

.

IMPACT

Expected impacts: Please be specific, and provide only information that applies to the proposal and its objectives. Wherever possible, use quantified indicators and targets. Describe how your action will contribute; Show which user needs or challenge you have identified and how these will be met by your proposal;

I) Dissemination and exploitation of results; Provide a draft 'plan for the dissemination and exploitation of the action's results; Explain which stakeholders should be involved in the last stretch towards a successful commercial exploitation of your proposal, in addition to those already present in the consortium and/or in the validation process of the proposal; Add any other factors of relevance related to dissemination and exploitation of results that could increase impact and explain how.

II) Communication activities; Describe the communication measures for promoting your work during the period of the grant. Measures should be proportionate to the scale of the activity, with clear objectives. They should be tailored to the needs of various audiences, including groups beyond your own community.

MEASURES TO MAXIMIZE IMPACT

Project web site

www.medlemproject.com/



ABOUT PROJECT

CONSORTIUM

SECONDMENTS

PUBLICATIONS

GALLERY

CONTACT

LINKS

Project objectives

Work packages

Networking events

Dissemination events

Project management meetings

Promotional materials

Templates

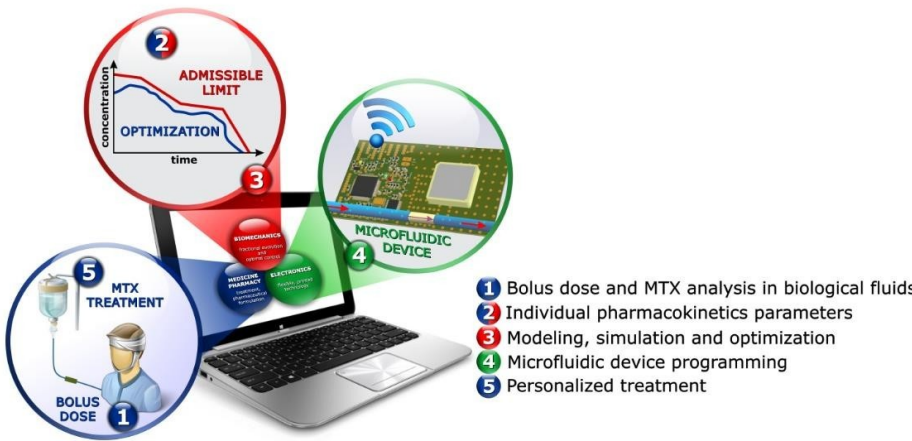
username

password

log in



This project has received funding from the European Union's Horizon 2020 research and innovation programme



The main concept of the MEDLEM project proposal

Full title:	Cost-effective microfluidic electronic devices for optimal drug administration based on fractional pharmacokinetics for leukemia treatments
Acronym:	MEDLEM
Grant no:	690876
Type of action:	Marie Skłodowska-Curie Research and Inovation Staff Exchange(RISE)
Starting Date	01/01/2016
End Date	31/12/2019
Estimated eligible costs	333.000,00 EUR
Maximum grant amount	283.500,00 EUR

The project entitled: "Cost-effective microfluidic electronic devices for optimal drug administration based on fractional pharmacokinetics for leukemia

News/Events

Final conference

2019-10-27 21:10:50

The MEDLEM final conference will be held on 07/11/2019 in Novi Sad, Serbia. The draft [read more>>](#)

Summer school no. 2

2019-10-27 21:07:33

MEDLEM summer school no. 2 was organized on 18/09/2019. More details [read more>>](#)

Workshop2

2018-05-28 10:07:30

Workshop2 will be held in Thailand in organization of the project partner Prince Songkla [read more>>](#)

5th PMB meeting

2018-05-28 10:06:39

5th Project Management

MEASURES TO MAXIMIZE IMPACT

Videos and TV
interviews



MEASURES TO MAXIMIZE IMPACT

Billboards



WHY IS IT IMPORTANT?



Promote your activities

- Let citizens know how the money is spent
- Network with other projects promoters, find partners



Raise awareness of EU funded projects

- Inspire other projects
- Find support for follow-up activities

HOW CAN I DO IT?

Find the best ways to connect with your audience; adapt the message to make it relevant for your public.

WAYS TO COMMUNICATE:



Publications



Websites



Events - debate, open days



Videos & photos



Campaigns

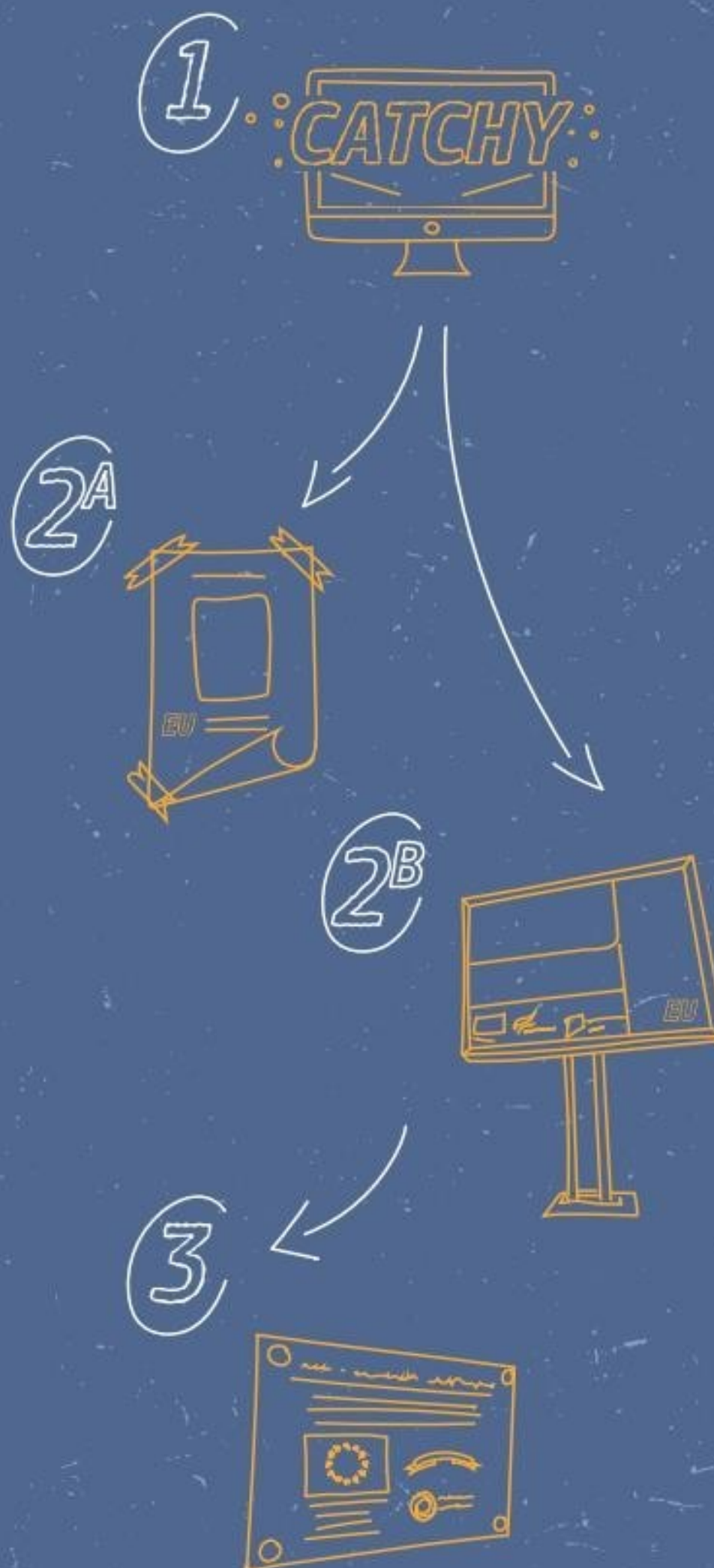


Social media



Press releases

If you are using social media, do not forget to **tag the account** of [operational programme] and/or **use the hashtag** of [operational programme] and **#euinmyregion**



— ALWAYS DISPLAY — THE EU SUPPORT

All the communication activities of the project are required to signal the EU support by displaying the EU flag and the name "European Union", spelled out in full, and a reference to the fund, next to the logos of [your programme] and of [other entities]

For example :



WHILE THE PROJECT IS UNDERWAY, EU REGULATIONS REQUIRE YOU TO:

① *Provide a catchy description on your website, if you have one, highlighting the EU support*

②A *Place a poster of at least A3 size with relevant information about your project, including the financial support of the EU, in a visible spot*

②B *If the cost of your project exceeds EUR 500,000 and involves the purchase of a physical object or the financing of infrastructure or of construction operations, place a temporary billboard of proportionate size in a visible spot*

If your project is cofunded by the European Social Fund, and in appropriate cases by the European Regional Development Fund or Cohesion Fund, make sure all people involved are aware of the EU support. For instance, if you are giving a training session the material or certificate provided to participants should include a reference to the EU support

③ *After the project is completed, put up a permanent plaque or billboard of proportionate size at a location clearly visible to the public. Make sure the name and objective of the project are stated in your billboard*

Social science and humanities (SSH)

- SSH integrated in **all areas of HE**
- **SSH disciplines:** sociology, economics, psychology, political science, cultural science etc

Improving our
response to
complex
societal
issues



JUST
transition

SSH flagged topics:

- Integrate the SSH dimension in the proposal from the **very beginning of the design cycle**
- If consortium based proposal → include **specific expertise**
- **Foresee specific activities** in the workplan and related results/deliverables
- **Societal impact** must be explicitly described as well



A proposal without a sufficient contribution/integration of SSH will receive a low evaluation score

MANAGEMENT STRUCTURE, MILESTONES AND PROCEDURES

Explain why the organisational structure and decision-making mechanisms are appropriate to the complexity and scale of the project.

What is assessed? - Clear and straight forward management structure (a diagram can be useful) - Role, composition, interactions of the different bodies - If there is an Advisory Body – composition (even if not definitive, and not necessarily the names of the members but the sectors/fields represented), role, and how it will be involved should be explained - Outline of the decision making rules, the conflict resolution rules even though they are going to be elaborated in the CA.

@WP responsible partner	Udruženje SEEICT
@Partner involvement	
@Partners involved	@Name: Association SEEICT @Role: LP
	@Name: Business incubator OSVIT - cooperative @Role: PP
	@Name: Magadenovac Municipality @Role: PP
	@Name: Faculty of Technical Sciences - University of Novi Sad @Role: PP
	@Name: Ministry of Trade, Tourism and Telecommunications @Role: PP
@Describe how the management on the strategic and operational level will be carried out in the project, specifically: <ul style="list-style-type: none"> • @structure, @responsibilities, @procedures @for the day-to-day management and co-ordination • @communication within the partnership • @reporting and evaluation procedures • @risk and quality management • @Indicate whether the management is foreseen to be externalised 	
The project consortium has selected joint staffing and having a single team consisting of members from all partner organizations running the activities. Team proposed for the implementation of the action: SEEICT (LP) appoints Project manager, education programme coordinator, Fab Lab coordinator, Mobile lab coordinator, financial manager. OSVIT appoints Project assistant, education programme coordinator, Fab Lab coordinator, Open Innovation Lab coordinator, financial assistant. MGD appoints Project and education programme coordinator. FTN appoints Project and education programme coordinator. MTT appoints Communication assistant, XBIT network coordinator. Project Manager's responsibilities will include convening meetings of the Project Team, drawing up reports and taking decisions, together with other Team Members, on different project activities. The Project Assistant will be responsible for administrative work and coordination and communication with the Project Team. Project Partners will select the Project and education programme coordinators. They will be in charge of all education events taken on by the respective partner, as well as the communication with the Lead Partner and coordinating mutual activities. Financial manager and assistant will be responsible for finance management and monitoring. XBIT network coordinator will lead and coordinate the process of formal establishment of the network, organize and coordinate panels and open discussions, create reports, etc. 12 project team meetings are envisaged: 2 at the beginning of the project for the kick-off, setting up of the team and visibility of the project. The other 10 will be distributed during the whole project as coordination meetings, especially around key events - conferences, Fab Lab formation and others. The team will communicate through Slack, online collaboration platform and Skype for calls. The monitoring will be implemented both by project partners and by and external monitoring expert.	

EXAMPLE

@Please describe activities and deliverables within the work package				
@Activity Number	@Activity Title	@Activity Start Date	@Activity End Date	@Activity Budget
@Activity M.1	Setting up project team	14.06.2017	14.07.2017	2 000.00
The team will be set up during the kick-off meeting at the beginning of the project. Each partner will select team members. Roles and responsibilities will be clearly set, an action plan created with milestones and key dates.				
@Deliverable Number	@Deliverable Title	@Deliverable Description	@Deliverable Targetvalue	@Deliverable Delivery Date
@Deliverable M.1.1	Project team set up	The organizational structure of the project List of team members with roles Description of roles and job description of each member	1.00	07.2017
@Activity Number	@Activity Title	@Activity Start Date	@Activity End Date	@Activity Budget
@Activity M.2	Project management and coordination activities	14.06.2017	14.05.2019	80 000.00
The project coordination will be led by the Project Manager designated by the LP, with the help of the Project Assistant designated by Partner 1. PM procedures will be set up in terms of communication, coordination, risk management, potential conflict management, key metrics, usage of online tools for communication and collaboration and other issues.				
@Deliverable Number	@Deliverable Title	@Deliverable Description	@Deliverable Targetvalue	@Deliverable Delivery Date
@Deliverable M.2.1	PM Procedures outlined	Project management plan Online collaboration tools set up Coordination meetings online and live held	1.00	05.2019
@Activity Number	@Activity Title	@Activity Start Date	@Activity End Date	@Activity Budget
@Activity M.3	Partner meetings	14.06.2017	14.05.2019	20 000.00
10 live partner meetings are envisaged by the project, where the whole team will meet, and meetings between individual partners are also planned where needed for coordination of mutual activities and knowledge transfer.				
@Deliverable Number	@Deliverable Title	@Deliverable Description	@Deliverable Targetvalue	@Deliverable Delivery Date
@Deliverable M.3.1	Partner meetings held	Registration lists with signatures of members Meeting minutes	10.00	05.2019
@Activity Number	@Activity Title	@Activity Start Date	@Activity End Date	@Activity Budget
@Activity M.4	Project Monitoring	14.08.2017	14.05.2019	500.00
The project will have a clear monitoring plan. The plan will include monitoring activities of partners to ensure efficient and detailed process to capture how the project activities are evolving, catching possible delays and risks on time, and having a clear picture on meeting objectives and results.				
@Deliverable Number	@Deliverable Title	@Deliverable Description	@Deliverable Targetvalue	@Deliverable Delivery Date
@Deliverable M.4.1	Project monitoring plan delivered	Project monitoring plan Reports from 6 monitoring visits	1.00	05.2019

EXAMPLE

CONSORTIUM

How will it match the project's objectives, and bring together the necessary expertise?

How do the members complement one another (and cover the value chain, where appropriate)?

In what way does each of them contribute to the project? Show that each has a valid role, and adequate resources in the project to fulfil that role.


Propose the right expertise in terms of project management,
communication/dissemination/exploitation

FINDING PARTNERS & IDEAS


- INFO DAYS
- ONLINE SERVICES
- GOOD EXPERIENCE IN PARTNERSHIPS FROM BEFORE

FUNDING AND TENDER PORTAL EC


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


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EU Programmes

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Innovation Fund (INNOVFUND)	Internal Security Fund (ISF)	Horizon Europe (HORIZON)	Single Market Programme (SMP)	Social Prerogative and Specific Competencies Lines (SOCPL)	EU External Action (RELEX)
Justice Programme (JUST)	Protection of the Euro against Counterfeiting Programme (PERICLES)	Pilot Projects and Preparatory Actions (PPPA)	Programme for the Environment and Climate Action (LIFE)	Promotion of Agricultural Products (AGRIP)	Research Fund for Coal & Steel (RFCS)
Union Civil Protection Mechanism (UCPM)					

News


07 Oct, 2021
Lump sum funding works in practice
Lump sum funding was tested extensively in the 'Horizon 2020 lump sum pilot' during the last three years of the programme. We collected and analysed feedback fr...


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The brand new dashboard of the Horizon-Interreg Synergies Mapping Tool will be presented at an info session, hosted by the 19th European Week of Regions and Cit...


20 Sep, 2021
Webinar on avoiding errors in personnel cost accounting in Horizon 2020 grants, 30 September 2021, 10:00 CEST
On 30 September 2021 from 10:00 to 12:00 (CEST, Brussels time) the Commission is organising a webinar on the rules for reporting costs in grants under Horizon 2...


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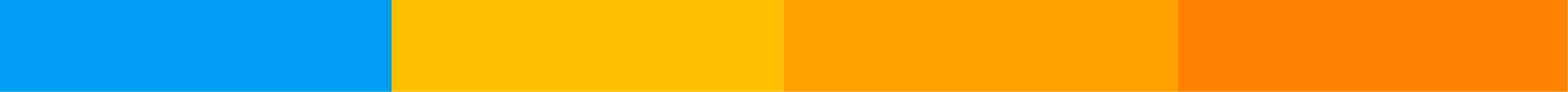
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DISCUSSION